FUTURE MINERALS FORUM

A GLOBAL CAUSE

12 - 14 January 2027
King Abdulaziz International
Conference Center, Riyadh, Saudi Arabia

OFFICIAL EVENT BROCHURE

Global collaboration for resilient mineral supply

Organised By

Endorsed By

futuremineralsforum.com

#FMF #FMF27 #FutureMineralsForum

TABLE OF CONTENTS

FMF IS SPONSORED BY

Founding Partners

MAADEN | ESNAD | hadeed | aramco | Riyad Bank | INVEST SAUDI

Strategic Partners

Ajlan & Bros | AMAK | ARGAS | Industrial Center | MANARA MINERALS | MCS

MINERA | MODON | National Committee for Cement Companies | Saudi Chemical | SAUDI EXIM

SAUDI GOLD | SIDF | TASNEE | VALE | VALE | ZAHID GROUP

Platinum Sponsors

Alkhorayef | ALQAHTANI HOLDING | AraCia | ALYAMAMA

Bahri | BCG | BMO

Jac Rijk Al-Rushaid Co. Ltd.

KOMATSU | Metso | NAJD GOLD COMPANY | nesma & Partners

SAR | EDMEDAT | SAUDI DOLOMITE

SOLB STEEL | TRAXYS | WEIR | worley

"The Future Minerals Forum has become a global platform that shapes policy, mobilizes investment, and strengthens collaboration across the entire minerals value-chain."

H.E. Bandar bin Ibrahim Al-Khorayef,
Minister of Industry and Mineral Resources, Saudi Arabia

“Strategic capital access”
“Government-to-industry alignment”
“Deals that shape global supply chains”

FMF unites governments, CEOs, sovereign funds, and industry leaders to drive the policies, partnerships, and investments accelerating mineral development for a new era of mineral development.

TURNING TALK INTO ACTION.

FUTURE MINERALS FORUM: A GLOBAL PLATFORM FOR GROWTH AND PARTNERSHIP

The Future Minerals Forum (FMF) is an important annual event and a strategic global initiative that brings together the full mining and mineral value-chain, including governments, investors, innovators, and industry leaders.

As the official gathering for more than 90 government ministers from around the world, FMF provides a powerful platform for high-level dialogue and international collaboration.

The Forum's unique convening power offers exceptional branding and positioning opportunities for sponsors, reaching a global audience of decision-makers and stakeholders.

Participants can choose from a diverse range of branded sponsorship packages—ranging from high-impact, all-inclusive options such as Strategic and Platinum sponsorships, to more focused Gold and feature-specific packages. All options are tailored to meet the distinct objectives and needs of different organizations.

A wide range of tailored sponsorship packages are available, offering access to multiple layers of executives—from C-suite leaders and policymakers to investors and technical experts.

Whether seeking global exposure, strategic partnerships, or market entry opportunities, FMF is a gateway to shaping the future of minerals and sustainable development

ABOUT THE EVENT

The Future Minerals Forum (FMF) is more than just a conference or exhibition – it is a cause that unites the world to ensure the sustainable supply of minerals essential for global development, prosperity, and stability.

The demand for minerals will not decrease—without partnerships, the mineral value-chain will not be able to cater to the increasing demand.

Taking place in Saudi Arabia, FMF serves as a platform for collaboration, trust-building, and action among global stakeholders.

What to expect? FMF will incorporate a number of specialized industry themes and showcases focused on the critical topics dominating our industry.

In its 6th edition, FMF continues to deliver an unmatched experience for participants looking to shape the future of minerals.

THE FIFTH EDITION DELIVERED:

21,500 +
Participants from more than 170 countries

CEO
360 +
CEOs and senior industry executives

450 +
Speakers across 147 sessions

91
Countries participating in the Ministerial Roundtable

64
International organizations and governments represented

13
Countries featured as official partners

MISSION, PURPOSE AND OBJECTIVES

MISSION

To convene leaders from government, business, multilaterals, NGOs, academia, and trade associations in a government-led, action-focused, and multi-stakeholder platform. FMF is committed to driving tangible outcomes that enhance the global minerals ecosystem and advance the electrification goals.

PURPOSE

Enable the creation of resilient and responsible mineral value-chains in supplier regions for a new age of global development.

FMF is a catalyst for sustainable growth, ensuring that mineral-rich regions can fully benefit from their resources.

OBJECTIVES

01

Create an inclusive, multi-stakeholder space bringing together leaders from around the world to enable a new age of development and prosperity in supplier countries.

02

Position Saudi Arabia as a global hub for minerals and metals production and trade.

03

Attract investments to develop resilient mineral value chains across supplier regions, ensuring global access to critical minerals.

LEVERAGING THE UNIQUE POSITION OF THE KINGDOM OF SAUDI ARABIA

Saudi Arabia is advancing beyond resource potential to build a globally relevant minerals ecosystem one shaped by exploration, processing, refining, industrial capability and long-term supply chain resilience. This direction is being reinforced through Vision 2030, PIF's mining strategy, and new efforts to localize higher-value activities across the sector.

As the Kingdom enters a more execution-led phase, the opportunity is widening across the full value-chain from upstream resource development to downstream metals, manufacturing, industrial services, technology and logistics. Saudi Arabia is increasingly positioning mining as a pillar of economic diversification and industrial growth, creating new pathways for investors, operators, suppliers and strategic partners to participate.

FMF reflects this momentum by bringing together the stakeholders needed to turn ambition into participation connecting governments, investors, producers, processors, service providers and technology players around the Kingdom's next phase of mining development.

FMF will showcase how Saudi Arabia's mining strategy is opening opportunities across exploration, processing, industrial partnerships, localization and downstream value creation. As investment accelerates and the value-chain expands, the Forum provides a platform for participants to engage with one of the sector's most significant growth agendas.

SAVE THE DATE

January 12 – 14, 2027

6th Edition of Future Minerals Forum

ADDRESSING REALITY

Mineral demand is rising, and it will not slow down. Without strong partnerships across the value-chain, the industry is projected to struggle in meeting the growing global demand.

Taking place in Saudi Arabia, FMF is the world's go-to platform for collaboration, trust-building, and decisive action among global stakeholders.

WHAT TO EXPECT AT FMF 2027

The 6th edition of FMF will feature specialized themes and dynamic showcases centered around the most critical topics shaping the global minerals industry.

FMF 2027 provides a platform for leaders, innovators, and investors to connect, collaborate, and shape the future of minerals, driving resilience and responsible supply.

One platform.
More than $25B in capital aligned.

More than 132 business agreements conducted. The Future Minerals Forum is where policy meets investment and projects move from ambition to execution. Engage with ministers, sovereign funds, CEOs and strategic investors shaping the future of critical minerals. Turn dialogue into financing.

- Conversations convert into commitments.

ENGAGE WITH GLOBAL Decision-makers

FMF DELIVERS GLOBAL VISIBILITY

Ministerial Meeting Participants (Countries)

2022	32
2023	63
2024	75
2025	89
2026	89

Organizations (Government and Non-Governmental)

2022	6
2023	21
2024	35
2025	50
2026	64

Attendance

2022	3,700
2023	9,000
2024	14,000
2025	18,000
2026	21,500

Sponsors and Exhibitors

2022	35
2023	96
2024	150
2025	170
2026	274

Memorandum of Understanding and Agreements

2022	5
2023	60
2024	75
2025	126
2026	132

Conference sessions

(Panel discussions, bilateral meetings, keynote speeches, and technical talks)

2022	56
2023	79
2024	85
2025	96
2026	147

Business Meetings

2022	658
2023	1,362
2024	3,100
2025	4,560
2026	5,073

Speakers

2022	136
2023	249
2024	250
2025	405
2026	450

Attendance from Top Executives

(CEOs of major miners, investment companies and value-chain representatives)

2022	5
2023	20
2024	45
2025	65
2026	360

THE POWER OF MEETINGS IN NUMBERS

Participants Using the Platform

2022	3302
2023	8,328
2024	13,767
2025	14,893
2026	23,440

Successful Confirmed Meetings During the Event

2022	358
2023	887
2024	1,662
2025	2,121
2026	2,571

Total Confirmed Meetings

2022	658
2023	1,362
2024	2,769
2025	3,535
2026	3,766

Average Meeting Rating

2022	4.4 / 5
2023	4.3 / 5
2024	4.3 / 5
2025	4.6 / 5
2026	4.7 / 5

> **The Future Minerals Forum plays a central role in bringing together countries, institutions, regulators and the world's largest mining companies to strengthen dialogue and cooperation."**

H.E. Louis Watum Kabamba
Minister of Mines, Democratic Republic of Congo

THREE DAYS. ENDLESS POSSIBILITIES. ONE UNFORGETTABLE EVENT.

The 6th FMF will feature a dynamic and comprehensive threeday agenda that bridges policy and practice, brings together thought leadership with business, and connects nations with industry.

From January 12 to 14, 2027, attendees will have the opportunity to hear from policymakers, business executives, and industry leaders.

January 13:
On this invitation-only event, senior government leaders from supplier and customer nations will convene to shape the future of minerals.

Through high-level dialogue, ministers will align visions and forge pathways to unlock a resilient, responsible, and globally integrated minerals future.

FMF Day 1 January 12:
Days 2 and 3,
January 13 & 14:
Dive into a rich program that spans the entire mineral value-chain, offering open discussions, networking opportunities, and knowledge exchange.

An exclusive, by-invitationonly Ministerial Roundtable will set the tone under the theme: "Minerals for a New Era of Development." Focused on leadership, action, and the introduction of new voices, it frames the dialogue by bridging public sector strategies with private sector priorities across the global mineral ecosystem.

Select theatres and exclusive content sessions will run in parallel with the International Exhibition and National Country Showcases beginning 14 January. This program connects intellectual debate with commercial ambition—enabling impactful partnerships between governments, investors, and industries.

WHY PARTICIPATE?

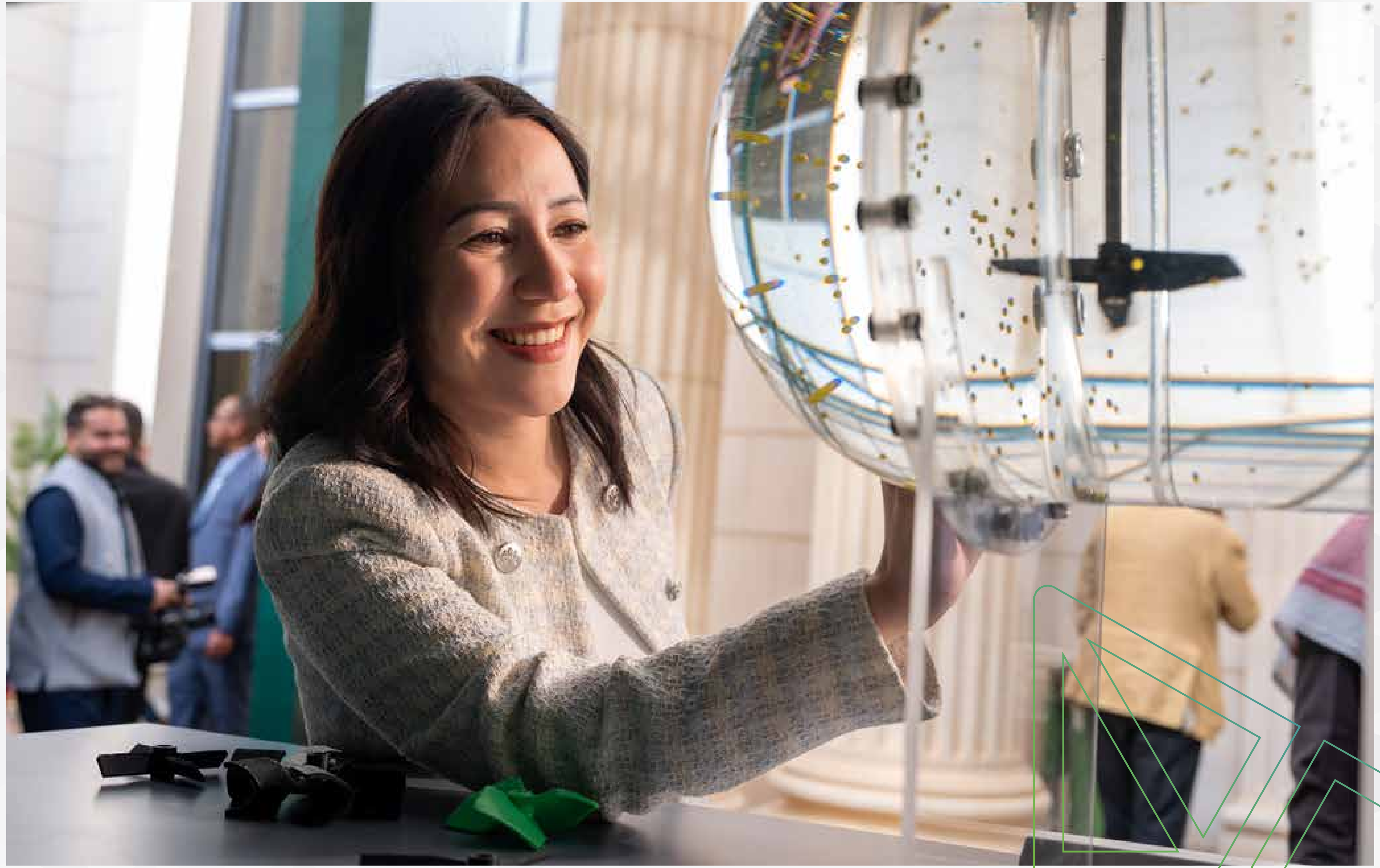
Connect with global leaders and decision-makers from the full value-chain across critical minerals and energy sectors

Explore opportunities for partnerships, investments, and collaborations.

Gain insights from thought leaders on the future of minerals and sustainable value-chains.

Be part of a cause that is driving a new era of global development and prosperity.

FMF offers unrivalled access to global decisionmakers, breakthrough innovations, and transformative technologies across the entire minerals value-chain.



"Saudi Arabia has moved from a marginal jurisdiction to a globally competitive one through policy clarity, exploration investment, and ecosystem development."

H.E Eng. Khalid bin Saleh Al-Mudaifer
Vice Minister of Industry and Mineral Resources for Mining Affairs, Kingdom of Saudi Arabia

MINISTERIAL ROUNDTABLE: A GOVERNMENT-LED PLATFORM DRIVEN BY PARTNERSHIP, AND ACTION

The Ministerial Roundtable is FMF's flagship event, bringing together senior government representatives, leading CEOs, industry leaders, and multilateral organizations to promote policies and actions that create resilient and responsible minerals and metals value-chains.

THE ENGINE ROOM FOR COLLABORATION

The Ministerial Roundtable (MRT) is the leadership core of the Future Minerals Forum the space where governments, industry and strategic partners come together to move beyond discussion and shape the conditions for practical progress across the mineral value-chain.

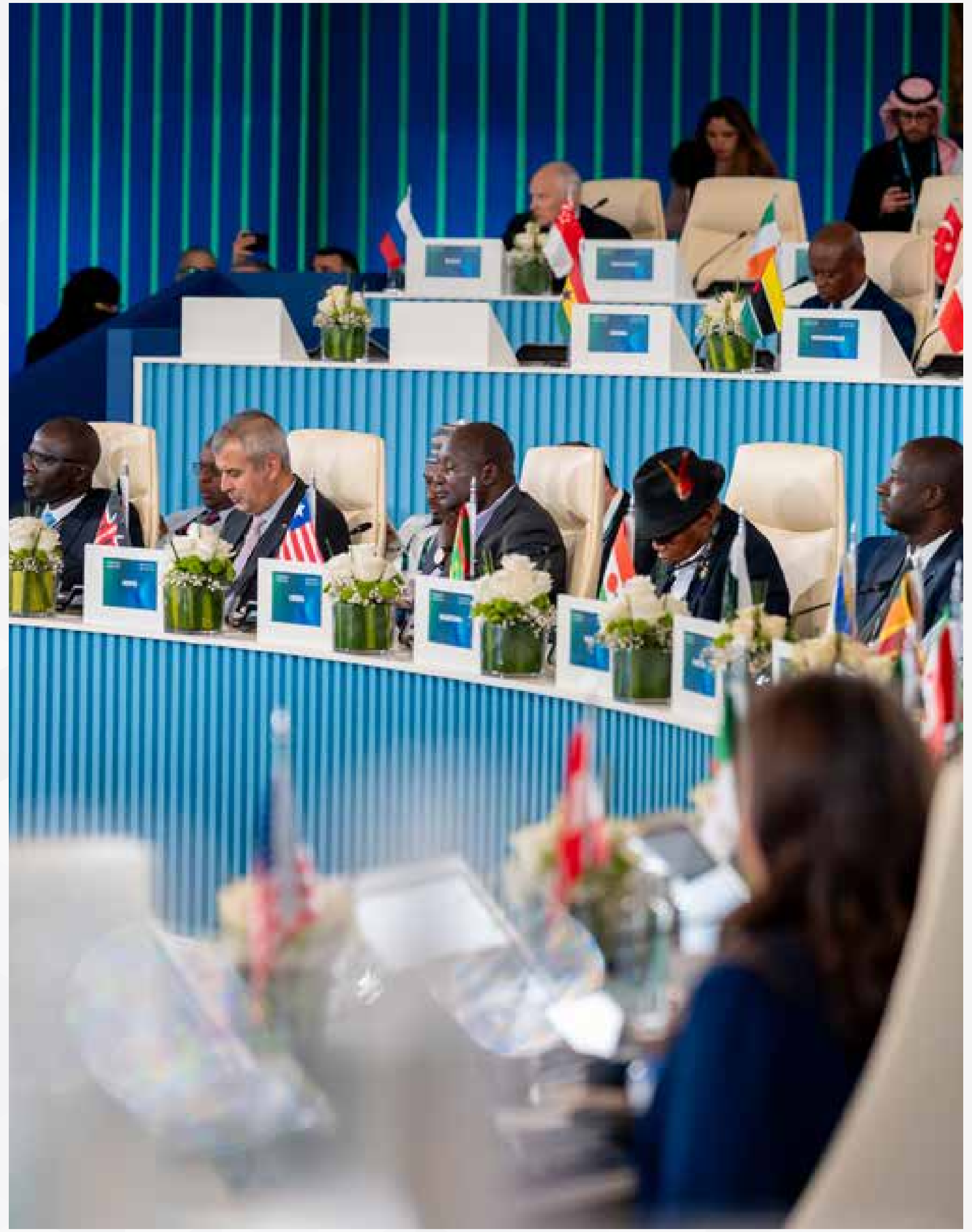
More than a convening moment, the MRT is designed to create the architecture for collaboration, helping turn shared ambition into frameworks, initiatives and delivery mechanisms that support responsible mineral development.

LEADERSHIP TO ACTION

The MRT brings together ministers and senior decision-makers to address the critical enablers of mineral development across supplier regions.

- Economic development
- Capacity building
- Sustainability
- Investment mobilisation
- Policy alignment
- Responsible supply chains

Through this approach, the MRT helps position minerals not only as a commercial opportunity, but as a strategic global cause requiring joint action.



ACTION GROUPS

A strategic framework designed to guide progress on mineral value-chain creation, identify priority enablers and support more coordinated action across supplier regions.

Ministerial Steering Group

A high-level leadership body that helps shape priorities, sustain momentum and guide the long-term direction of FMF's ministerial agenda.

Business Advisory Group

A mechanism for bringing industry voice into the conversation, helping ensure that government priorities are informed by market realities, investment needs and operational insight.

Coordination Groups

Working-level structures that support follow-up, thematic collaboration and the development of practical initiatives between Forum editions.

OUTPUTS AND INITIATIVES

The MRT helps generate and advance initiatives that respond to real sector needs and strengthen the enabling environment for mineral development.

Key areas of action include:

- Future Minerals Framework implementation
- Reputation and industry trust-building initiatives
- Progressing engagement on funding for infrastructure and mine development
- Advancing a network of Centers of Excellence
- Enhancing traceability through standards development and pilot activity

These initiatives reflect FMF's broader role as a platform that helps bring the right actors together to address structural challenges and support more resilient, responsible and investable mineral ecosystems.

A WORLD CONVENING POWER

Host Country

Saudi Arabia

G20 & Leading Mining Countries

Argentina, Australia, Austria, Brazil, Canada, Chile, China, Egypt
DR Congo, EU, France, Germany, India, Indonesia, Italy, Japan
Kazakhstan, Malaysia, Mexico, Morocco, Netherlands, Oman, Pakistan, Peru
Russia, Senegal, South Africa, Sweden, Thailand, Turkey, UK, US
Uzbekistan, Zambia

Europe

Belgium, Bulgaria, Czechia, Denmark, Georgia, Greece, Ireland, Kosovo
Norway, Poland, Portugal, Serbia, Slovakia, Switzerland, UK

Africa

Algeria, Burkina Faso, CAR, Djibouti, Eswatini, Gambia, Ghana, Kenya
Liberia, Libya, Malawi, Algeria, Burkina Faso, CAR, Djibouti, Eswatini
Gambia, Ghana, Kenya, Mauritania, Mauritius, Niger, Nigeria, Sierra Leone
Somalia, South Sudan, Sudan, Tanzania, Tunisia, Uganda

Asia

Armenia, Azerbaijan, Bahrain, Bangladesh, Iran, Iraq, Jordan, Kuwait
Kyrgyzstan, Palestine, Philippines, Qatar, Singapore, Sri Lanka, Syria, Turkmenistan
Yemen

“We are grateful for the Kingdom of Saudi Arabia’s leadership in convening this important global forum.”

David Copley
Deputy Assistant to the President & Senior Director,
National Security Council, The White House, USA

CONFERENCE EMERGING THEMES OF DISCUSSION

01

Navigating geopolitics
Conflict, hegemons, middle power alliances, FORGE, erosion of multilateralism

02

Fomenting Super Region
Collaborative minerals model amid fragmentation, calling for practical regional solutions.

03

Governments as protagonists driving mineral supply

04

Role of FMF
A neutral space for collaboration focused on enablers

05

Strong commodity prices
Cashed up juniors – investors looking for new opportunities

06

Fundamental challenges remain
Capacity building, policy, value addition, funding, responsible supply, reputation, technology

GLOBAL COLLABORATION FOR RESILIENT MINERAL SUPPLY

DAY 1:
Tuesday 12 January 2027

10:00 - 13:00	**Plenary (Auditorium)**	**Investment (Link 1)** Mining 101: Minerals Investment Journey		**Innovation (Link 2)** Knowledge Exchange	**Country Showcases (Pavilion 1)** Country Showcases	**Saudi Minerals Hub (Pavilion 2)** Investor Matchmaking	**Leadership (GCC)** Roundtables	**Exhibition**	**Excellence Hub**
10:00 - 17:00	**Partnerships Central (Media Center)**								
13:00 - 17:30	**Plenary (Auditorium)**	**Investment (Link 1)** State of the Sector		**Innovation (Link 2)** Knowledge Exchange	**Country Showcases (Pavilion 1)** Country Showcases	**Saudi Minerals Hub (Pavilion 2)** MinGen	**Leadership (GCC)** Roundtables **16:00 - 18:00** International Geological Surveys		
19:00 - 22:00	**MRT Dinner**								

GLOBAL COLLABORATION FOR RESILIENT MINERAL SUPPLY

DAY 2:
Wednesday 13 January 2027

09:30 – 10:00	**OPENING CEREMONY**
10:00 - 13:30	**Plenary - Keynotes, Panels, Great Debates, Fireside Chats**
10:00 - 17:00	**Partnerships Central (Media Center)**
19:00 - 22:00	**FMF Dinner**

13:00 - 17:30

Plenary (Auditorium)	**Investment (Link 1)**		**Innovation (Link 2)**	**Country Showcases (Pavilion 1)**	**Saudi Minerals Hub (Pavilion 2)**	**Leadership (GCC)**
Panels I Keynote I Fireside Chat	Gateway to Funding+ State of the Sector		MinValley	Country Showcases	Start-Up Derby	Roundtables **17:00 - 18:00** Center of Excellence plenary

Connect Business | **Exhibition** | **Excellence Hub**

GLOBAL COLLABORATION FOR RESILIENT MINERAL SUPPLY

DAY 3:
Thursday 14 January 2027

07:00 - 09:00	**CEO Breakfast**							**Connect Business**	**Exhibition**	**Excellence Hub**
10:00 - 16:00	**Plenary (Auditorium)** Panels I Keynote I Fireside Chat	**Investment (Link 1)** Gateway to Funding		**Innovation (Link 2)** MinValley	**Country Showcases (Pavilion 1)** Country Showcases	**Saudi Minerals Hub (Pavilion 2)** Minerals Hub	**Leadership (GCC)** Roundtables			
10:00 - 16:00	**Partnerships Central (Media Center)**									
13:00 - 16:00	**Plenary (Auditorium)** Panels I Keynote I Fireside Chat	**Investment (Link 1)** Gateway to Funding+ State of the Sector		**Innovation (Link 2)** MinValley	**Country Showcases (Pavilion 1)** Country Showcases	**Saudi Minerals Hub (Pavilion 2)** Minerals Hub	**Leadership (GCC)** Roundtables			
16:00 - 17:00	**FMF Closing**									

PAST FMF SPEAKERS

H.E. Eng. Khalid bin Abdulaziz Al-Falih,
Minister of Investment

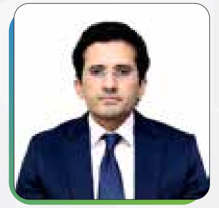
H.E. Mohammed bin Abdullah Al Jadaan,
Minister of Finance

H.E. Adel Al-Jubeir,
Minister of State for Foreign Affairs, Kingdom of Saudi Arabia

H.E. Mr. Bandar bin Ibrahim Al-Khorayef,
Minister of Industry and Mineral Resources

H.E Eng. Khalid bin Saleh Al-Mudaifer,
Vice Minister of Industry and Mineral Resources for Mining Affairs

H.E. Karim Badawi,
Minister of Petroleum & Mineral Resources Egypt



H.E. Ali Parvez Malik,
Federal Minister for Petroleum Pakistan

James Danley,
Deputy Secretary of Energy, U.S. Department of Energy (DOE)

Jacob Helberg,
Under Secretary for Economic Affairs, U.S. Department of State

Hon Claude Guay,
Parliamentary Secretary, Minister of Energy and Natural Resources

Dominic (Dom) Barton,
Chair, Rio Tinto

Bob Wilt,
Chief Executive Officer, Maaden

Máximo Pacheco,
Chairman, Codelco

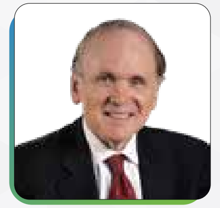
Gustavo Pimenta,
CEO, Vale

Helena Hedblom,
President & CEO, Epiroc

Catherine Raw,
Chief Development Officer, BHP

Robert Friedland,
Founder, Ivanhoe Mines, Ivanhoe Electric and I-Pulse

Valérie Levkov,
Vice President for Infrastructure, The World Bank Group



Daniel Yergin,
Vice Chairman, S&P Global

Iván Arriagada,
Chief Executive Officer, Antofagasta Minerals

Xavier Saint Martin Tillet,
Senior Executive Vice President, Mining Business Unit, Orano

Alexei Vostokov,
Chief Executive Officer, Polyus

Tristan Pascall,
Chief Executive Officer, First Quantum Minerals

Michael Steinmann,
President & Chief Executive Officer, Pan American Silver

Wang Xiaoshen,
Vice Chairman & President, Ganfeng Lithium

Bill Oplinger,
President and Chief Executive Officer, Alcoa

Dr. George Q. Fang,
Vice Chairman, Executive Vice President, Zhejiang Huayou Cobalt Co

FMF PREMIER

AN INVITATION RESERVED FOR SENIOR INDUSTRY EXECUTIVES

FMF Premier is a by-invitation-only experience created for senior executives shaping the future of mining, minerals, processing, investment and industrial value-chains.

Designed to bring together the sector's most influential leaders, FMF Premier offers a more elevated forum experience — combining strategic access, high-level networking and curated opportunities to engage with ministers, investors, partners and peers.

FMF Premier provides a discreet, high-trust environment where meaningful conversations take place and strategic relationships are formed. Through tailored access, private settings, and carefully curated interactions, participants are positioned to influence outcomes, advance partnerships, and engage at the highest level of global decision-making within the minerals ecosystem.

WHO IT IS FOR

Senior industry executives from mining companies, processors, manufacturers, investors, service providers and strategic partners.

BY INVITATION ONLY

Access is extended by nomination and approval criteria to ensure a highly relevant and senior leadership environment.

PREMIER BENEFITS

Premier Lounge Access
A dedicated hospitality space for informal meetings, quiet discussions and executive networking.

Strategic Session Access
Entry to high-level sessions, leadership dialogue and priority content relevant to the future of the sector.

High-Level Networking
Connect with ministers, global investors, industry leaders and decision-makers across the minerals ecosystem.

Exhibition & Showcase Access
Engage with exhibitors, country pavilions and innovation showcases across the event ecosystem.

Curated Introductions
Benefit from a more relevant environment designed to support meaningful conversations and potential partnerships.

Invitation-Only Functions
Join selected networking moments reserved for senior participants within the FMF Premier community.

FMF Premier is designed for leaders who value **relevance, access** and **quality engagement** at the highest level of the forum.

A GLOBAL CAUSE

FMF has grown from a leading global platform on minerals into a neutral space for collaboration, action and shared solutions at a time of rising fragmentation.

The Future Minerals Forum builds on five years of success as a leading global platform on minerals. As geopolitical tensions reshape supply chains, governments take a more active role in mineral strategy, and global fragmentation increases the need for practical regional cooperation, FMF provides a platform designed for this new era.

The world's mineral challenge is no longer only about geology or demand. It is about coordination, trust and execution.

Conflict, shifting alliances and growing competition for secure supply have made minerals a strategic issue for governments, investors and industry alike.

FMF responds to this moment by offering a neutral convening space focused on the enablers of mineral development — bringing together governments, investors, mining companies and industrial leaders to collaborate on policy, investment, capacity building, value addition, responsible supply and technology.

> **"At a time of global fragmentation, FMF offers a neutral platform for collaboration, coordination and practical outcomes.."**

OUTER DRIVERS AROUND THE GLOBE

Geopolitics
Rising tensions and realignment

Supply Security
Securing critical minerals for the future economy

Fragmentation
Erosion of multilateralism and regional divides

Investor Interest
Capital seeking new opportunities in low-risk jurisdictions

Government Leadership
Governments as protagonists driving mineral supply

Regional Collaboration
Collaborative approaches for practical outcomes

Why this Moment, and why FMF

- Build on five years of success
- Demand for collaboration spaces
- Turning talk into action
- Leverage Saudi Arabia's convening power
- Growing investor interest in Saudi Arabia and the region
- Shape a new global architecture for minerals

NEW ELEMENTS FOR FMF27

FMF27 will introduce a number of new program elements designed to create greater depth, stronger relevance and more tailored value for delegates across policy, investment and industry audiences.

Building on the Forum's continued growth and the increasing demand for more focused engagement, FMF27 will expand its format through new content moments, more specialized discussions and dedicated programs that connect high-level dialogue with practical opportunity.

Investment

Due to growing demand for more targeted investor engagement, FMF27 will expand its investment programming through a larger Gateway to Funding platform.

Saudi Arabia Global Hub

A new Saudi Arabia Global Hub program will provide more dedicated space for whole value-chain content, showcasing the Kingdom's growing role across mining, processing, industrial development, investment attraction and international collaboration.

Workforce of the future

FMF27 will introduce an expanded Innovation Pioneers program, bringing together technology, new ideas and emerging talent in a more integrated format.

By connecting the technology stream with the Pioneer program, this element is designed to spotlight forward-looking solutions, elevate new voices and strengthen the Forum's role as a platform that celebrates innovation alongside leadership and investment.

State of the Sector

Responding to increasing appetite for deeper market intelligence, FMF27 will feature a larger State of the Sector program incorporating commodity outlooks and broader industry signals.

This will give delegates richer context on market direction, sector trends and the forces shaping investment and development decisions across the mineral value-chain.

FMF BAROMETER: THE GLOBAL BENCHMARK FOR CRITICAL MINERALS

WHAT IS THE FMF BAROMETER?

The FMF Barometer is the world's first comprehensive tool for measuring the readiness and progress of critical mineral value-chains across the Super Region, spanning Africa, Western Asia, Central Asia, and Latin America.

Developed by the Future Minerals Forum (FMF) in collaboration with McKinsey & Company and global sector experts, the Barometer consolidates data, stakeholder sentiment, and project-level analysis into a single, authoritative platform.

It reflects the FMF Critical Minerals Framework (CMF) to benchmark how governments, industry, and investors are advancing resilient, responsible mineral ecosystems from exploration through advanced manufacturing.

FMF BAROMETER 2026: UNPARALLELED OPPORTUNITIES

Why the Barometer Matters

The world is entering a metals-intensive era.

Demand for minerals essential to electrification, digital infrastructure, and defense applications is rising at record pace. Yet investment has lagged, supply chains remain concentrated, and the risk of global bottlenecks continues to grow.

The FMF Barometer equips decision-makers with:

A clear performance baseline across the six enablers of mineral value-chain development.

Evidence-based insights to guide policy design, capital allocation, and industrial strategy.

A shared language for governments, companies, and financiers to coordinate action.

A project dashboard tracking progress on FMF-endorsed initiatives across the Super Region.

Annual State of the Sector insights capturing how CEOs, investors, and policymakers perceive progress and emerging risks.

DOWNLOAD REPORT

LEADERSHIP ROUNDTABLE PARTNERSHIPS

Roundtable partnerships position organizations at the center of focused, senior-level dialogue addressing specific market, investment and supply chain challenges.

These environments enable partners to shape discussion, demonstrate expertise and engage directly with decision-makers in controlled, high-value settings.

The most valuable conversations at FMF happen away from the main stage.

Roundtables are designed to accelerate real commercial outcomes — from investment discussions to long-term strategic partnerships.

Partnership levels reflect depth of access, strategic influence and long-term platform integration.

KNOWLEDGE EXCHANGE

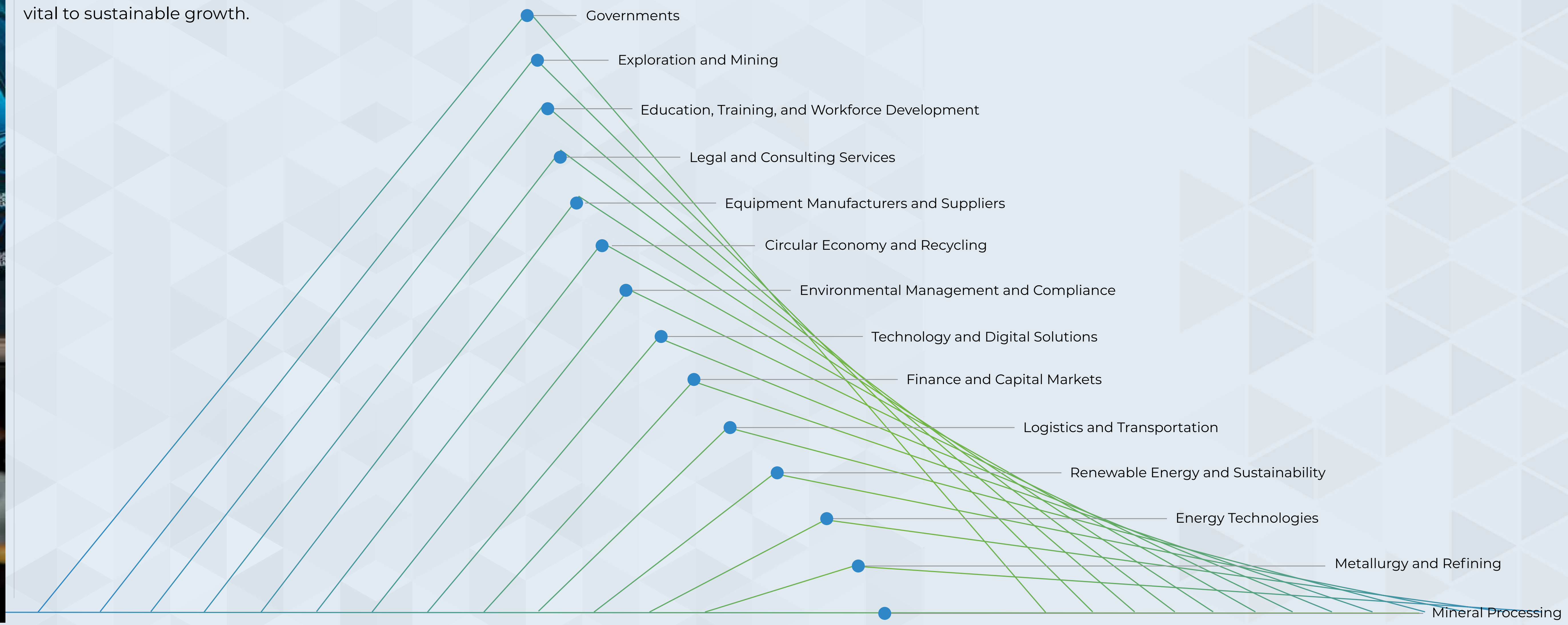
Following its first hugely successful year at FMF, the 2027 event will see its third ever Knowledge Exchange.

This is a dedicated space for in-depth discussions on advancements in geology, sustainability, mineral intelligence, and talent development, fostering the exchange of ideas to strengthen the industry's future.

THE FMF INDUSTRY LANDSCAPE

FMF's scope extends beyond traditional sectors, embracing both primary contributors and emerging industries that are vital to sustainable growth.

THE SECTORS REPRESENTED INCLUDE:



Participants report measurable impact. Here's why:

94%

Strengthened government and strategic investor relationships

91%

Expanded cross-border networks across the mineral value-chain

87%

Expect tangible project progression following participation at FMF

92%

Advanced discussions on project financing or capital partnerships

89%

Identified new upstream or downstream collaboration opportunities

SECOND MEETING OF THE GLOBAL NETWORK OF CENTERS OF EXCELLENCE AND TECHNOLOGY

As part of broader efforts to advance research and technological innovation in the sector, the fifth Future Minerals Forum convened the second meeting of the Network of Centers of Excellence and Technology (CoE), drawing participation from global industry leaders, academics, geologists, and representatives from research, innovation, and development sectors.

The meeting delivered an ambitious roadmap defining the strategic roles of three leading regional centers. Under this framework, the Sustainability Center at Mohammed VI Polytechnic University in Morocco will lead work on transparency and responsible mining standards.

The Council for Scientific and Industrial Research (CSIR) in South Africa will drive the talent and research agenda. In Riyadh, the Mining Innovation and Acceleration Park (MIAP) will lead and serve as the regional hub for technology and innovation, as well as the coordinator of the network.

Discussions also focused on accelerating research and development and enabling the transfer of advanced technologies into the mining sector. Particular attention was given to Saudi Aramco and King Abdullah University of Science and Technology (KAUST), highlighting the value of cross-sector collaboration between energy and mining.

HEADS OF GEOLOGICAL SURVEYS MEET AT THE THIRD INTERNATIONAL GEOLOGICAL SURVEY MEETING (IGSM)

The meeting marked the largest global gathering of heads of geological surveys, providing a platform to advance international cooperation and develop a shared roadmap to strengthen the reliability and governance of geological data as a key enabler of mining investment.

This year's IGSM meeting delivered strong international alignment on several key implementation initiatives, including the adoption of the Global Geological Competencies Framework and the launch of the Geology Without Borders program to address skills gaps across continents. It also highlighted a collective commitment to developing AI-enabled digital data platforms aimed at reducing exploration costs and overcoming geological challenges.

Participants also agreed to establish specialized working groups to translate these outcomes into tangible progress ahead of the fourth IGSM meeting in 2027, reinforcing FMF's role in shaping the future of global geology in support of sustainable mineral development

This year's meeting delivered international alignment around a number of leading implementation initiatives, including the adoption of the Global Geological Competencies Framework and the launch of the Geology.

Without Borders program to help address skills gaps across continents. It also highlighted a collective commitment to developing AI-enabled digital data platforms aimed at reducing exploration costs and overcoming geological challenges.

Participants further agreed to establish specialized working groups to translate these outcomes into tangible progress ahead of the 2027 meeting, reinforcing the Kingdom's leadership in shaping the future of global geology in support of sustainable development.

COUNTRY SHOWCASE

Explore the unique mineral potential, strategic projects, and investment opportunities of participating nations.

The National Country Showcases bring together individuals, companies, and countries, providing a platform to explore new markets, establish connections, and create frameworks for crossborder partnerships and initiatives that drive tangible impacts on the global mineral supply.

In its 6th edition, FMF amplifies this platform to help forge even more powerful international alliances and bolster trade ties.

Making Impacts

FMF and its government-led Ministerial Roundtable have impacted the minerals industry by turning talk into action through the following initiatives:

WHY GLOBAL STAKEHOLDERS INVEST IN FMF

Gain exclusive insights into the latest developments in the global minerals, mining, and metals sectors.

Explore partnership opportunities with leading organizations and emerging market players.

Establish connections with senior government officials, industry leaders, and global stakeholders.

Discover new markets, investment opportunities, and strategic collaborations.

Access cutting-edge technologies and innovative solutions shaping the future of the minerals industry.

Engage in high-level discussions on global challenges and emerging themes in the sector.

Experience Saudi Arabia's leadership in driving global dialogue and collaboration on responsible mineral value-chains.

FMF remains a pivotal meeting point for the global minerals community.

Participate where the highest concentration of decision-makers converge

Engage with senior government officials, sovereign wealth funds, mining executives and industrial leaders shaping the future of critical minerals.

FMF brings together mineral-producing nations, resource holders, investors and downstream industries within one high-level platform focused on supply chain security and sustainable development.

GLOBAL REPRESENTATION

93%

Countries Represented Regional Participation:

46%
Middle East & North Africa

13%
Africa

9%
Europe

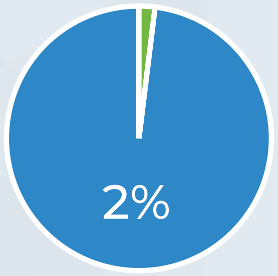
23%
Asia-Pacific

9%
Americas

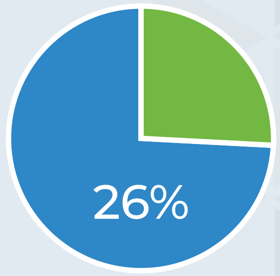
FMF brings together mineral-producing nations, resource holders, investors and downstream industries within one high-level platform focused on supply chain security and sustainable development.

FMF convenes policy architects and executive decision-makers driving capital deployment and regulatory direction across the mineral value-chain.

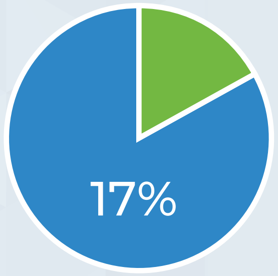
DELEGATE PROFILE BY SENIORITY



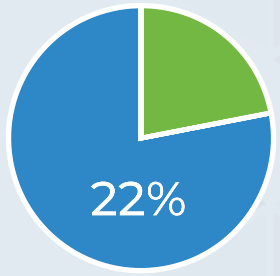
Ministers & Government Officials



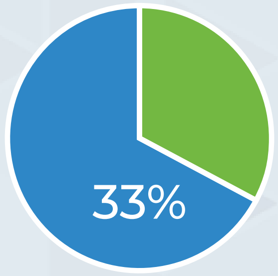
Senior Management



C-Suite & Board Level



Technical & Project Leaders



Other

The Forum connects the full mineral ecosystem — from resource extraction to industrial transformation.

NEW LANDS OF OPPORTUNITY

Future economic growth and prosperity require a robust supply of minerals and metals. The demand for metals such as copper, steel, and aluminum will exponentially increase to meet our growing need for essential materials for the energy transition.

In order to meet this growth in demand, it is crucial to ensure that the capacity and logistics of mineral and metal value-chains keep up.

PAST PARTICIPANTS FROM AROUND THE WORLD

The adoption of 'green metals', and the establishment of 'industrial hubs' in an emerging minerals 'super region' spanning from Africa through Western and Central Asia, will play an important role in the future development of resilient supply chains for minerals and metals.

These countries possess substantial resource endowments that serve as a strategic foundation for the critical minerals needed for our future. By joining forces, they can increase their sustainable development opportunities through the creation of new mining, metals and manufacturing industries.

EXHIBIT AT THE CENTER OF INDUSTRY INFLUENCE

EXHIBITORS AT FMF27

Exhibitors can look forward to showcasing their businesses and minerals-related activities to a global audience of around 20,000 attendees from more than 160 countries, each of whom is engaged in the same aim of shaping the future of minerals.

This truly International Exhibition also provides a place for nations' pavilions at which their involvement in mining and minerals can be given a prominent platform.

SECTORS REPRESENTED AT THE EXHIBITION

- Government
- Mining & Exploration
- Automotive
- Downstream
- Analytical
- Sustainability
- Data Systems
- Electrification
- Engineering
- Construction & Infrastructure
- Consulting
- Equipment & Tools
- Health & Safety
- Water Usage
- Logistics & Transport
- Automation & Digital Transformation
- Fuel Cells & Batteries
- Refining & Processing
- Manufacturing
- Circular Economy
- Artificial Intelligence and Machine Learning

MINERAL EXPLORATION HUB

Future Minerals Forum 2027 will again provide a stage for junior exploration companies, or junior mining companies that specialize in earlystage mineral exploration and development.

Such companies are playing an important role, identifying and appraising potential mining assets that could help to ensure supply stability of critical minerals, and the Mineral Exploration Hub provides them with a valuable opportunity to connect with potential investors.

HUB OF EXCELLENCE

Exhibitors within the FMF 2027 Hub of Excellence will spotlight technology organizations that embody industry excellence.

These innovations are tailored towards making mining safer, more efficient, and more productive, paving the way for a modern mining sector capable of supplying the critical minerals needed for global development and electrification.

A UNIQUE OUTDOOR EXHIBITION

Experience the future of transport in the mining and minerals sector with an exclusive preview of next-generation heavyduty trucks and advanced terrain vehicles, purposebuilt for the world's toughest environments.

Witness live demonstrations of breakthrough designs, explore transformative technologies, and engage with the experts redefining mobility in mining. From advanced engineering to real-world performance, this is where innovation hits the ground running.

LIVE ONSITE FMF TV

FMF TV

FMF TV, the Forum's very own exclusive video channel, will be broadcast to a global audience via YouTube and social media.

Featuring a range of senior voices from the industry, from mining CEOs to tech leaders and government ministers, FMF TV is filmed in a dedicated studio space within KAICC, staffed by a professional industry crew and anchored by a leading presenter from the world of business journalism.

FUTURE MINERALS PIONEERS

Be among the pioneers of the future of minerals and take part in the global innovation competition to build a stronger and more sustainable economy.

The National Industrial Development and Logistics Program (NIDLP) is organizing the first edition of the Global Minerals Innovation Competition under the theme of “Future Minerals Pioneers.”

Held under the umbrella of the Future Minerals Forum (FMF), the competition is set to become a leading gate that opens new horizons for creative minds from around the world. It aims to spark innovative ideas to address challenges across the mining and minerals value-chain, while celebrating innovators and empowering them to contribute to maximizing the sector’s value.

GOALS

- Enhancing Awareness of the Importance of the Mining Sector
- Fostering International Cooperation and Knowledge Exchange
- Accelerating the Pace of Technological Innovation
- Empowering Promising Talent and Developing Human Capabilities

The Global Innovation in Minerals Competition represents one of the key initiatives designed to foster innovation as part of efforts to enable the mining sector and strengthen its role in achieving the objectives of Saudi Vision 2030.

By attracting both national and international talent, the competition seeks to inspire innovative visions and effective technological solutions that address real challenges within the mining sector’s value-chain.

GLOBAL CONNECT: SMART, CURATED, AND BUILT FOR DEAL-MAKING

With collaboration at its core, FMF27 introduces FMF Global Connect — an AI-powered platform that turns connections into opportunities.

FMF Global Connect helps delegates identify and engage with the people who matter most to their business, using intelligent filters and concierge support to ensure every meeting is relevant, high-value, and easy to manage.

Whether forging new partnerships or advancing strategic deals, it makes it simple to schedule targeted meetings and unlock meaningful conversations.

FUTURE MINERALS FORUM

12 - 14 January 2027

King Abdulaziz International Conference Center
Riyadh, Saudi Arabia

For Sponsorship and Exhibition enquiries: Sponsorship@fmf.sa

For Media enquiries: Media@fmf.sa

For General enquiries: info@fmf.sa

'A GLOBAL CAUSE'

FMF's strategy is designed as a multi-year journey. The first phase focused on establishing the Forum's role, building credibility and evolving its thematic direction in line with the changing realities of the minerals sector. The next phase is about converting that legacy into stronger structures, wider international engagement and more visible outcomes.