



13 - 15 January 2026

King Abdulaziz International Conference Centre

Riyadh, Saudi Arabia

OFFICIAL EVENT BROCHURE

Dawn of a global cause: Minerals for a new age of development

ORGANISED BY



ENDORSED BY

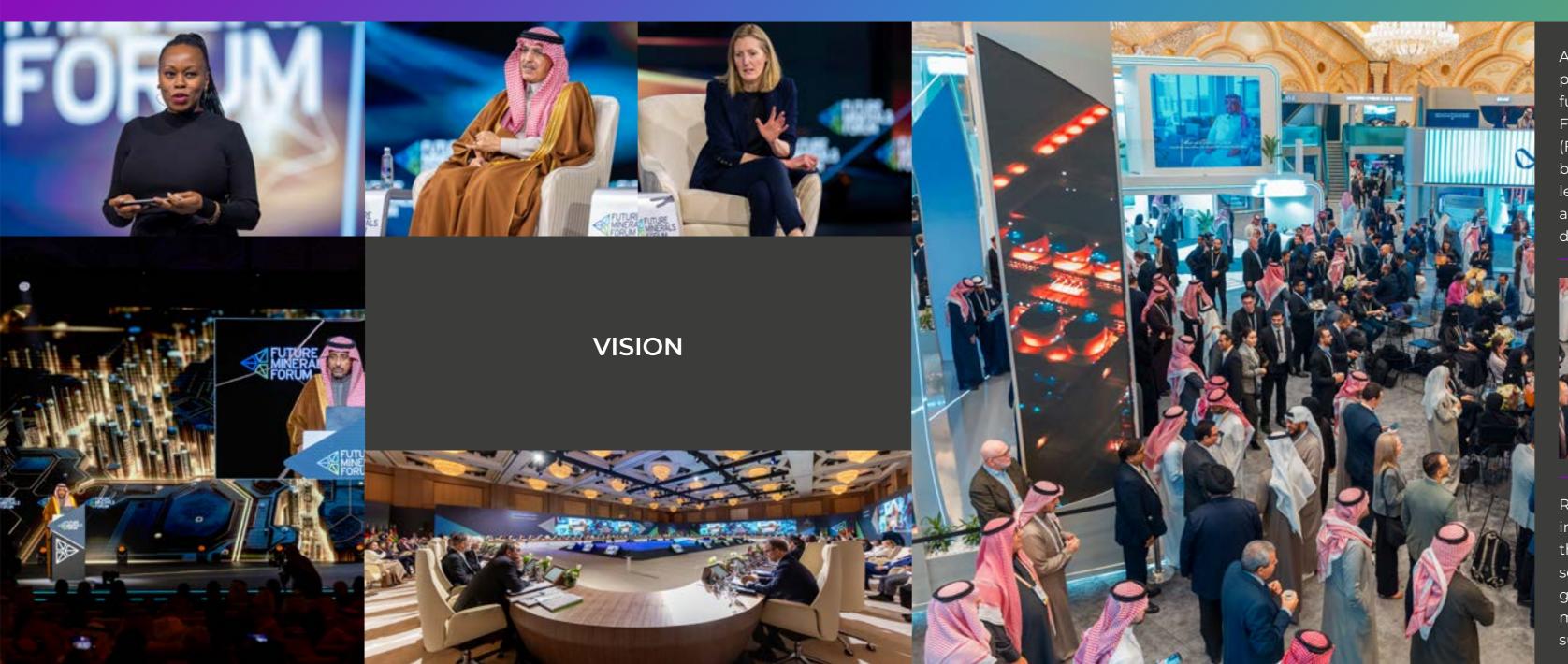












As the premier global platform for shaping the future of minerals, the Future Minerals Forum (FMF) has consistently brought together world leaders, industry experts, and key stakeholders to drive actionable outcomes.

Recognized globally as an integrated powerhouse for the minerals and mining sector, FMF redefines global dialogues on mineral discovery and sustainable production.

In its 5th edition, FMF has facilitated groundbreaking agreements, launched transformative initiatives, and sparked strategic dialogues that have reshaped the minerals industry.

Nowhere else do ministers, global influencers, CEOs, investors, and industry pioneers converge to set the direction for the future of minerals. It is more than just an event—it is a movement, a cause that unites nations in securing the minerals needed for sustainable global development.

MISSION, PURPOSE AND OBJECTIVES

MISSION

To convene leaders from government, business, multilaterals, NGOs, academia, and trade associations in a government-led, action-focused, and multistakeholder platform. FMF is committed to driving tangible outcomes that enhance the global minerals ecosystem and advance the energy transition.



PURPOSE

Enable the creation of resilient and responsible mineral value chains in supplier regions for a new age of global development.

FMF is a catalyst for sustainable growth, ensuring that mineral-rich regions can fully benefit from their resources.



OBJECTIVES

•

Create an inclusive,multistakeholder space bringing together leaders from around the world to enable a new age of development and prosperity in supplier countries.

Position Saudi Arabia as a global hub for minerals and metals production and trade.

"For the third time, I am delighted to attend the Future Minerals Forum, which has

shown remarkable progress year after year".

- Paul Chanda Kabuswe
 Minister of Mines
 and Mineral
 Development, Zambia

3.

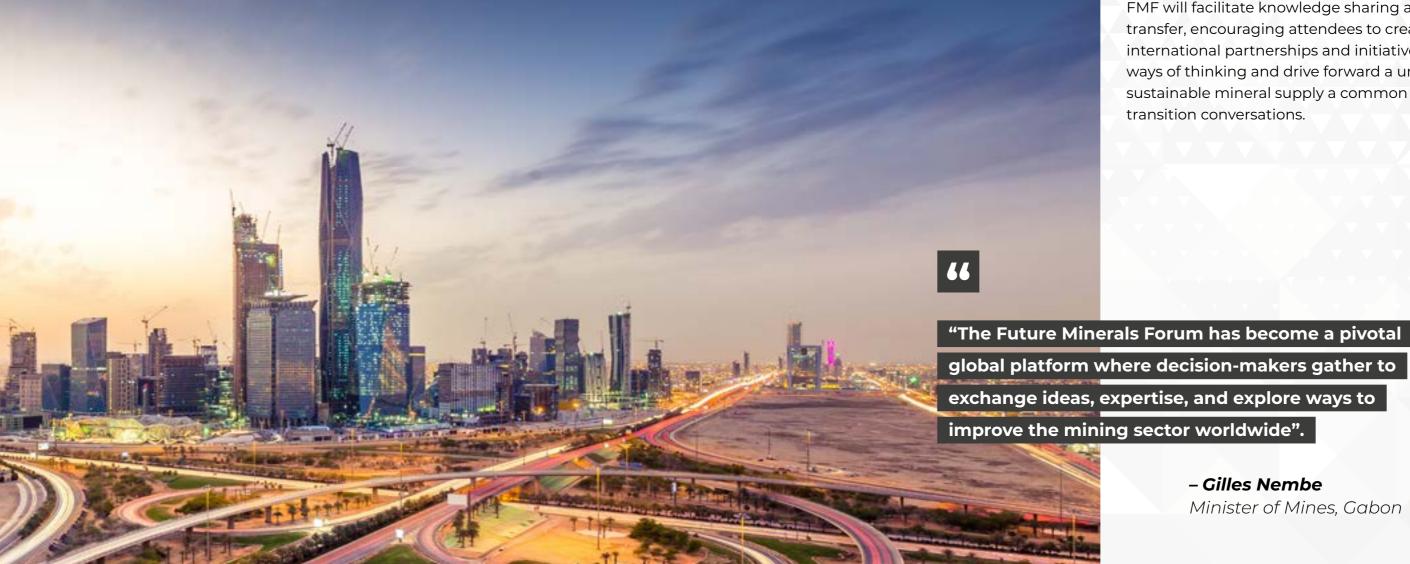
Attract investments to develop resilient mineral value chains across supplier regions, ensuring global access to critical minerals.

LEVERAGING THE UNIQUE POSITION OF THE KINGDOM OF SAUDI ARABIA

Saudi Arabia has positioned itself as a leader in the global minerals and energy sectors, not only through its vast natural resources but also by fostering a global dialogue on sustainable mineral supply.

With Vision 2030, the Kingdom has accelerated investments in green technologies, sustainable mining practices, and international collaborations that shape the future of the industry. The highly anticipated event is scheduled to be held in Riyadh in January 2025.

In its 5th edition, FMF reflects the Kingdom's ongoing commitment to shaping international cooperation in minerals.



FMF will facilitate knowledge sharing and technology transfer, encouraging attendees to create meaningful international partnerships and initiatives that can inspire new ways of thinking and drive forward a unified effort to make sustainable mineral supply a common path for global energy transition conversations.

> - Gilles Nembe Minister of Mines, Gabon

ABOUT THE EVENT

The Future Minerals Forum (FMF) is more than just a conference or exhibition – it is a cause that unites the world to ensure the sustainable supply of minerals essential for global development, prosperity, and stability.

The demand for minerals will not decrease—without partnerships, the mineral value chain will not be able to cater to the increasing demand.

Taking place in Saudi Arabia, FMF serves as a platform for collaboration, trust-building, and action among global stakeholders.



What to expect? FMF will incorporate a number of specialised industry themes and showcases focused on the critical topics dominating our industry.

In its 5th edition, FMF continues to deliver an unmatched experience for participants looking to shape the future of minerals

TRACKING THE EVOLUTION: CONFERENCE METRICS

Ministerial Roundtable for Mining Ministers

(Countries)

 2022
 32

 2023
 63

 2024
 75

 2025
 89

Organisation

(Government and Non-Governmental)

 2022
 6

 2023
 21

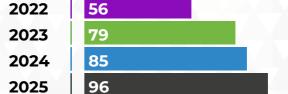
 2024
 35

 2025
 50



Program Sessions

(Discussion Panels, Bilateral Meetings, Keynote Speeches, Fireside Chats)



Sponsors and Exhibitors

 2022
 35

 2023
 96

 2024
 150

 2025
 170

Memorandum of Understanding and Agreements

 2022
 5

 2023
 60

 2024
 75

 2025
 126

Attendance

 2022
 3,698

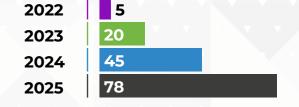
 2023
 9,000

 2024
 14,000

 2025
 18,000

Attendance from Top Executives

(CEOs of major miners, investment companies and value chain representatives)



Business Meetings

2022 658 2023 1,362 2024 3,100 2025 3,535

THE POWER OF MEETINGS – IN NUMBERS

Contacts

3302 2022 2023 8,328 13,767 2024 14,893 2025

Users with Confirmed Meetings

358 2022 887 2023 1,662 2024 2,121 2025



Total Confirmed Meetings

1,362 2023 2,769 2024 3,535

Average Meeting Rating

2022 2023 4.3 2024 2025

GLOBAL CONNECT LOUNGE MEETINGS

Meetings Booked in Connect Lounge

1,647 2024 2,462 2025

Lounge Meetings Attended

2024 532 983 2025

Attendance Percentage

2024 40% 2025

Meetings Booked at Stands

995 2024 2025

1,073

FOUR DAYS. ENDLESS POSSIBILITIES. ONE UNFORGETTABLE EVENT.

- Benjamin Gallezot

Minister-Delegate,

Supply of Strategic

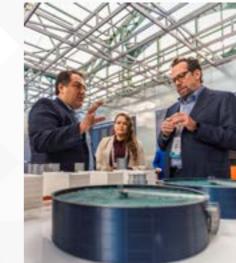
France

Minerals and Metals,









For the fifth year of global engagement, FMF presents a comprehensive four-day agenda designed to connect policy with practice, thought leadership with business, and nations with industry.

Over three days, from 13 to 15 January 2026, attendees will hear from ministers. policymakers, and executives. Day 1 – 13 January – will focus on top-level government engagement, with a spotlight on ministerial vision and strategic alignment. Days 2 and 3 – 14 & 15 January – will feature rich programming across the mineral value chain, involving open discussion, networking, and knowledge exchange.

An exclusive, by-invitationonly Ministerial Roundtable will set the tone under the theme: Minerals for a New Era of Development. Focused on leadership, action, and the introduction of new voices, it frames the dialogue by bridging public sector strategies with private sector priorities across the global mineral ecosystem.

Select theaters and exclusive content sessions will run in parallel with the International Exhibition and National Country Showcases beginning 14 January. This program connects intellectual debate with commercial ambition—enabling impactful partnerships between governments, investors, and industries.

WHO ATTENDS?



FMF brings together a diverse group of stakeholders, including:



Government representatives



Business leaders



Multilateral organizations



Non-governmental organizations (NGOs)

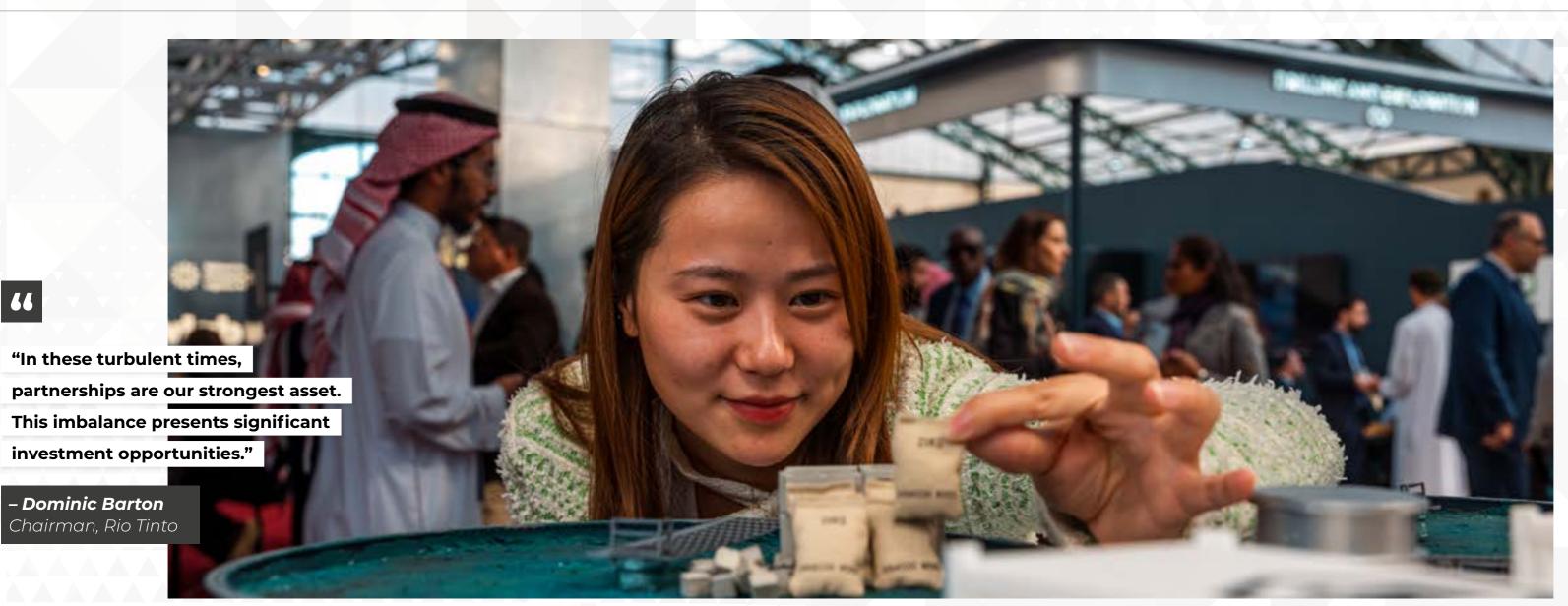


Academic institutions



Trade associations

WHY PARTICIPATE?



•

Connect with global leaders and decision makers from the full value chain across critical minerals and energy sectors

2

Explore opportunities for partnerships, investments, and collaborations.

3

Gain insights from thought leaders on the future of minerals and sustainable value chains.

Be part of a cause that is driving a new era of global development and prosperity.

5.

FMF offers unrivalled access to global decision-makers, breakthrough innovations, and transformative technologies across the entire minerals value chain.

A PLATFORM DRIVEN BY KNOWLEDGE, PARTNERSHIP AND ACTION - MINISTERIAL ROUNDTABLE

The Ministerial
Roundtable at FMF is
a high-level gathering
of government leaders
focused on leadership,
action, and the exchange
of new ideas.

The demand for minerals will not decrease—without partnerships, the mineral value chain will not be able to cater to the increasing demand. It provides a unique platform for ministers to discuss strategies for shaping the global minerals sector.





"I would like to express my sincere gratitude to

our Saudi partners for organizing this exceptional

event, which provides a significant opportunity to

meet with global mining industry leaders and foster

international collaboration".

– Kanat Sharlapaev

Minister of Industry and Construction, Kazakhstan

89 GOVERNMENTS PARTICIPATED IN THE MINISTERIAL MEETING

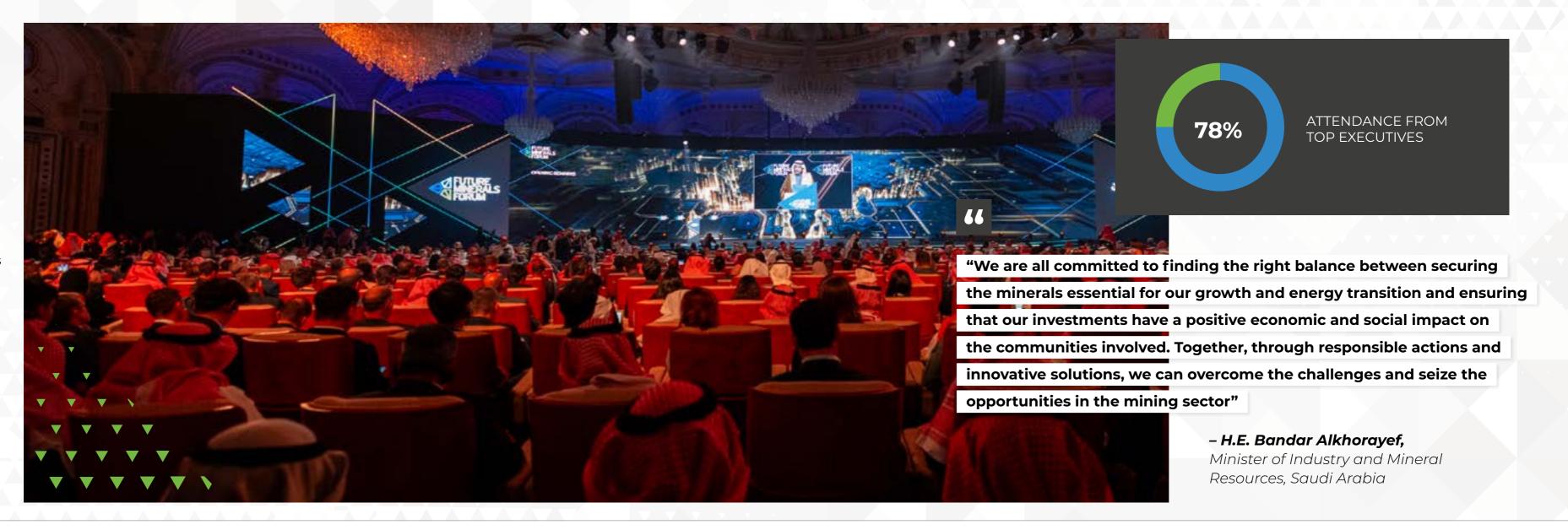




TACKLING THE TOUGH ISSUES - LEADERSHIP CONFERENCE

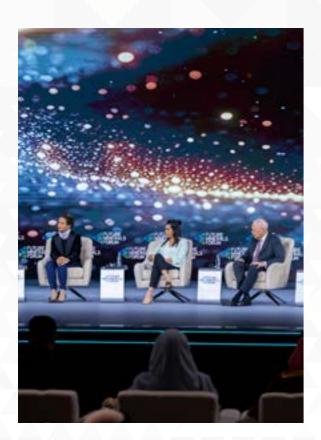
theaters provide a space for thought-provoking discussions, keynotes, and panels, covering emerging trends and pressing challenges in the minerals industry. This platform enables knowledge sharing and strategic dialogue.

In its 5th edition, FMF expands its intellectual agenda with more impactful themes, greater participation, and solutions-driven dialogue.



EMERGING THEMES

Funding 7 priority mineral corridors to enable development through local value creation

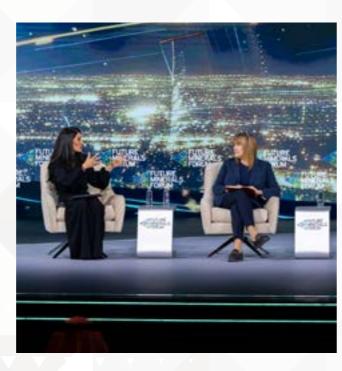


Global (political) disruption – wake up call for governments, miners and investors



The rise of protectionism – collaboration on minerals v division

Industry's poor reputation



Supplying minerals for global security and powering Al revolution



An industry unprepared for current and future challenges



Saudi Arabian leadership on minerals in complex times

Mineral supply security and 'green shoring'

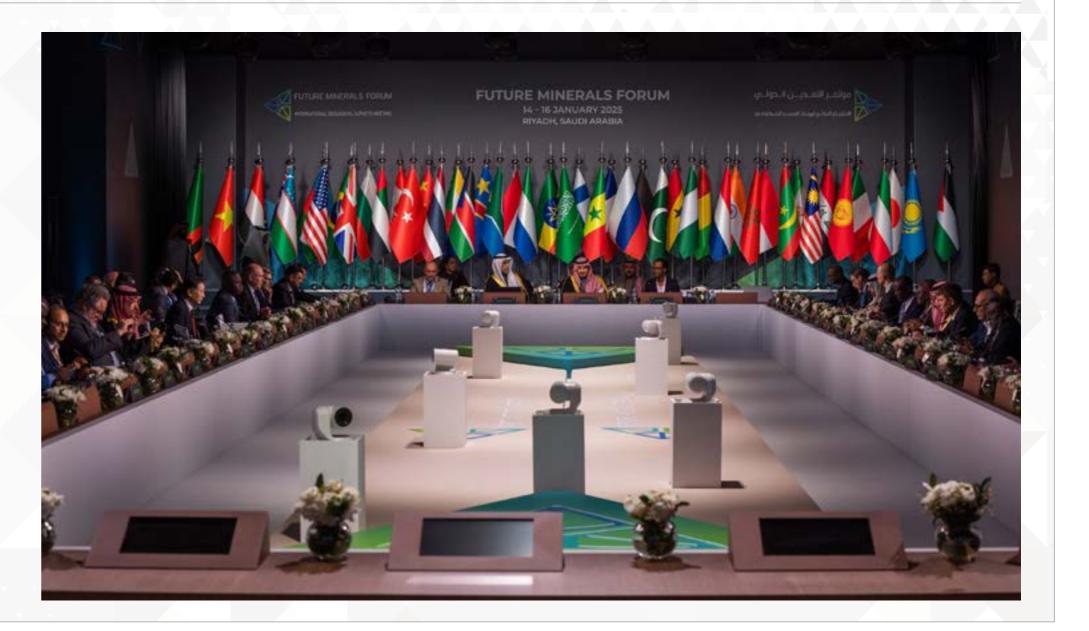


Carbon taxes and implications for minerals sector

DAY 1: MINISTERIAL ROUNTABLE AGENDA FOR 2026

Tuesday 13 January 2025 | (Five-star hotel)

	THEME: MINERALS FOR A NEW ERA OF DEVELOPMENT					
	10:00 – 10:30	WELCOME MINISTERIAL ROUNDTABLE GUESTS				
	10:30 - 13:30 (Four Seasons HoteL Riyadh at Kingdom Center)	MINISTERIAL ROUNDTABLE – AGENDA Government strategic discussion Debrief of G20. Policy reform Industry reputation and narrative Announcement of global minerals fund Collaboration on global engagement				
	13:30 – 14:30	LUNCH				
		10:00 - 12:30	10:00 - 12:30			
	10:00 – 17:30 (MRT subsidiary meetings)	Center off Excellence (Talent Development Hub)	Center of Excellence (Sustainability Hub)			
		14:30 - 17:00	14:30 - 17:00	14:30 - 17:00		
		International Geological Surveys Meeting	International Geological Surveys Meeting	Policy Center of Excellence Meeting		



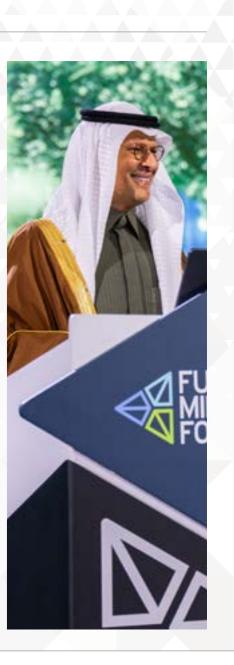
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DAY 1: CONFERENCE

Tuesday 13 January 2025 | (King Abdul Aziz International Conference Center)

THEME: DELIVERING IMPACT						
	Knowledge Exchange 1 – Theatre 6	Knowledge Exchange 1 – Theatre 2	Theatre 1			
10:00 13:00	University Challenge Circular Economy	Energy and Carbon	FMF Talks Black Swan panels Elephant in the Room interviews			
13:00 14:00 Lunch	PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage					
15:30 16:00	EXHIBITION OPENING (King Abdul Aziz International Conference Center)					
	Knowledge Exchange 1 – Theatre 6	Knowledge Exchange 1 – Theatre 2	Theatre 1			
14:00 17:00	Sustainability and Traceability	PolicyTalent(courses, pathways, mobility)	 Opening by KSA Official MinGen Young Professional Women in Mining Meet the Leader 			
19:00 22:00		MINISTERIAL DINNER				

Theatre 4	Theatre 3	
FMF-BMO Investor matchmaking (Closed - by invitation)	Leadership Roundtables x 2 (60 minutes each)	
PARTNERSHIPS CENTRAL: (agreeme	ents announcements) mid-link stage	
EXHIBITION OPENING (King Abdul Aziz International Conference Center)		
Theatre 4	Theatre 3	NCIFIGURA
FMF-BMOInvestor matchmaking (Closed - by invitation)	Leadership Roundtables x 2 (60 minutes each)	
MINISTERIA	AL DINNER	



Wednesy 14 January 2025 | (King Abdul Aziz International Conference Center)

OPENING CEREMONY 10:00 10:00 10:00 13:00 CREAT DEBATE 1 Should the minerals industry be placed on a wartime footing? Keynote Panels Fireside chats 13:00 PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage THEATRE 1 Theatre 2 Theatre 3 14:00 17:00 Panels Keynote Fireside chats Country showcases X 3 Leadership Roundtables x 2 (60 minutes each) 19:00 FMF DINNER	THEME: DEL	THEME: DELIVERING IMPACT				
13:00 Should the minerals industry be placed on a wartime footing? Keynote Panels Fireside chats PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage THEATRE 1 Theatre 2 Theatre 3 14:00 17:00 Panels Keynote Fireside chats Country showcases Keynote Fireside chats Fireside chats		OPENING CEREMONY				
Should the minerals industry be placed on a wartime footing? Keynote Panels Fireside chats PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage THEATRE 1 Theatre 2 Theatre 3 Panels Reynote Reynote Fireside chats Country showcases Keynote Fireside chats Fireside chats Fireside chats			PLENARY			
THEATRE 1 Theatre 2 Theatre 3 14:00 17:00 Partnerships Central: (agreements announcements) mid-link stage Theatre 3 Country showcases Keynote Fireside chats Country showcases X 3 Country showcases X 3 Country showcases EME DINNER		Should the minerals industry be placed on a wartime footing?				
14:00 17:00 • Panels • Keynote • Fireside chats • Country showcases x 3 Country showcases x 3 (60 minutes each)	14:00	PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage				
• Fanels • Keynote • Fireside chats Country showcases • X 3 (60 minutes each) 19:00		THEATRE 1	Theatre 2	Theatre 3		
		· Keynote	-			
22:00	19:00 22:00					

OPENING CEREMONY PLENARY CONNECT BUSINESS MEETINGS **GREAT DEBATE 1** Should the minerals industry be placed on a wartime footing? Keynote | Panels | Fireside chats EXHIBITION PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage Theatre 4 Theatre 5 Theatre 6 Opening by KSA Opening by KSA Opening by KSA Minister (Al Falih) Minister (Al Jadaan) Minister (Al Benyan) Gateway to Funding (CEO outlook State of the Sector Stream MinValley Tech Stream presentations x 5 and panels) **FMF DINNER**

Thursday 15 January 2026 | (King Abdul Aziz International Conference Center)

THEME: D	THEME: DELIVERING IMPACT				
10:00 11:00	GREAT DEBATE 2 – Will the minerals industry as we know it exist in 30 years time?				
	THEATRE 1	Theatre 2	Theatre 3		
11:00 13:30	PanelsKeynoteFireside chats	Country showcases x 3	Leadership Roundtables x 2 (60 minutes each)		
13:30 14:30 LUNCH	PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage				
	THEATRE 1	Theatre 2	Theatre 3		
14:30 17:00	PanelsKeynoteFireside chats	Country showcases x 3	Leadership Roundtables x 2 (60 minutes each)		
17:00 18:00		FMF CLOSING			

GREAT DEBATE 2 - Will the minerals industry as we know it exist in 30 years time?

Theatre 4	Theatre 5	Theatre 6			
Gateway to Funding (FMF-BMO Company CEO outlook presentations) x 4 (By registration)	State of the Sector Stream MinValley Tech			MEETINGS	
PARTNERSHIPS CENTRAL: (agreements announcements) mid-link stage					
Theatre 4	Theatre 5	Theatre 6	EXH	r BUSINESS	
Gateway to Funding (CEO outlook presentations x 5 and panels) (By registration)	FMF TalksBlack Swan panelsElephant in the Room interviews	MinValley Tech		CONNECT	

FMF CLOSING

LEADERSHIP ROUNDTABLES: POWERING GLOBAL GROWTH

FMF26 will convene
high-level Leadership
Roundtables, spotlighting
Africa, Central Asia, and
Latin America - regions
rich in resources yet
underrepresented on the
global stage.

These exclusive roundtables bring together governments, investors, and industry leaders from resource-rich countries to unlock new partnerships, shape regional strategies, and build a unified voice in the global minerals conversation with the goal of creating a unified global minerals movement.



KNOWLEDGE EXCHANGE

Following its first hugely successful year at FMF, the 2026 event will see its second ever Knowledge Exchange.

This is a dedicated space for in-depth discussions on advancements in geology, sustainability, mineral intelligence, and talent development, fostering the exchange of ideas to strengthen the industry's future.



CENTERS OF EXCELLENCE & TECHNOLOGY MEETING

FMF26 will host the second meeting of the Centers of Excellence & Technology initiative, gathering industry leaders and experts from mining, academic, and technological sectors.

In 2026, there will be four meetings focused on Technology, Sustainability, Talent, and Policy. The meetings aim to build capacity in mineral supply.

The Centers of Excellence & Technology initiative represents a transformative vision for the mining sector, addressing the need for the critical minerals required for the global energy transition, while fostering local development and promoting sustainability and innovation.



INTERNATIONAL GEOLOGICAL SURVEY MEETING

The Future
Minerals Forum 2026
will welcome geological
experts and senior
leaders of geological
surveys to the third
International Geological
Survey Meeting.

On the agenda will be how to address critical challenges in geological surveying, improving access to geological data, and progress on the creation of a global Center of Excellence to enhance exploration and targeting efforts.



Saudi Arabia and its neighbors in the Super Region host many of the critical minerals deposits the world needs to enable its transition to cleaner energy. It is a unique geological endowment, containing more than half of the world's reserves of minerals critical to the energy transition. However, the region is under-explored with the lowest exploration spend of any region globally.

they occur, and without the ability to create reliable geological data on which investors can base decisions, the world risks not being able to produce enough material to meet its vast demand.

Without having identified

minerals are located, to

what degree of certainty

exactly where the

Participants at the meeting will therefore work towards gaining a better understanding of the Super Region's geological potential, and the surveying capability challenges that exist around the world.

The IGSM reflects the critical importance of the geological perspective in delivering what the world needs to achieve for a sustainable future.

FMF Premier is an exclusive, invitation-only initiative for dignitaries, senior industry leaders, and key influencers across the global minerals value chain.

It offers a high-impact environment for high-level networking — where global leaders forge partnerships, shape policy, and drive the strategic agenda for the future of minerals. FMF Premier is more than a status, it is where influence meets opportunity.

For Premier membership enquiries: Premier@futuremineralsforum.com

Access to a dedicated executive lounge for private meetings.

Exclusive roundtable discussions with global industry leaders.

Direct engagement with decision-makers shaping the future of minerals.

Premium networking opportunities in an elite environment.

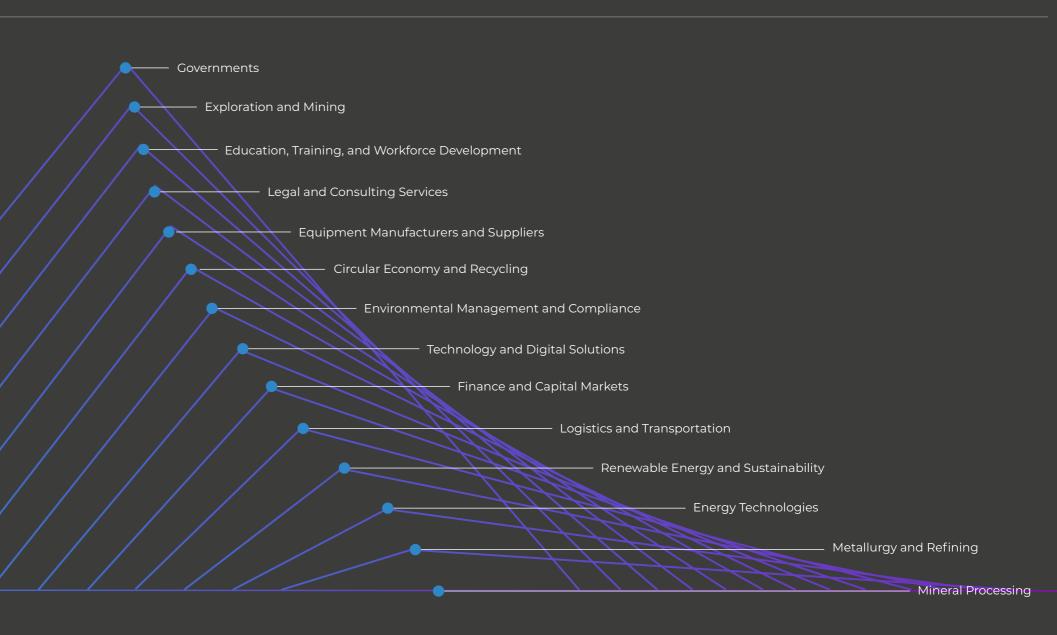
Priority access to VIP events and sessions.

THE FMF INDUSTRY LANDSCAPE



FMF's scope extends
beyond traditional
sectors, embracing
both primary contributors
and emerging industries
that are vital to
sustainable growth.

The sectors represented include:



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COUNTRY SHOWCASE

Explore the unique mineral potential, strategic projects, and investment opportunities of participating nations.

The National Country
Showcases bring together
individuals, companies,
and countries, providing
a platform to explore
new markets, establish
connections, and create
frameworks for crossborder partnerships and
initiatives that drive tangible
impacts on the global
mineral supply.

In its 5th edition,
FMF amplifies this
platform to help forge
even more powerful
international alliances and
bolster trade ties.



Making an Impact

The MRT has impacted the minerals industry by turning talk into action through the drive of the following initiatives:

Gain exclusive insights into the latest developments in the global minerals, mining, and metals sectors. 2.

Establish connections with senior government officials, industry leaders, and global stakeholders.



3.

Explore partnership opportunities with leading organizations and emerging market players.



Discover new markets, investment opportunities, and strategic collaborations.



5

Access cutting-edge technologies and innovative solutions shaping the future of the minerals industry. 6

Engage in high-level discussions on global challenges and emerging themes in the sector.



7.

Experience Saudi Arabia's leadership in driving global dialogue and collaboration on responsible mineral value chains.



Again, in its 5th edition, FMF remains a pivotal meeting point for the international minerals community.

NEW LANDS OF OPPORTUNITY

Future economic growth and prosperity require a robust supply of minerals and metals. The demand for metals such as copper, steel, and aluminum will exponentially increase to meet our growing need for essential materials for the energy transition.

In order to meet this growth in demand, it is crucial to ensure that the capacity and logistics of mineral and metal value chains keep up.

The adoption of 'green metals', and the establishment of 'industrial hubs' in an emerging minerals 'super region' spanning from Africa through Western and Central Asia, will play an important role in the future development of resilient supply chains for minerals and metals.

These countries possess substantial resource endowments that serve as a strategic foundation for the critical minerals needed for our future. By joining forces, they can increase their sustainable development opportunities through the creation of new mining, metals and manufacturing industries.

PAST PARTICIPANTS FROM AROUND THE WORLD **7**% **NORTH AMERICA**

SOUTH AMERICA



EXHIBIT AT THE CENTRE OF INDUSTRY INFLUENCE

Exhibitors at FMF26

can look forward to showcasing their businesses and minerals-related activities to a global audience of around 20,000 attendees from more than 160 countries, each of whom is engaged in the same aim of shaping the future of minerals.

This truly International Exhibition also provides a place for nations' pavilions at which their involvement in mining and minerals can be given a prominent platform.



SECTORS REPRESENTED AT THE EXHIBITION



Government



Mining & Exploration



Automotive



Downstream



Analytical



Sustainability



Data Systems



Electrification



Engineering

Construction & Infrastructure





Consulting





Health &



Water Usage

رها



Logistics & Transport



Automation & Digital Transformation



Fuel Cells & Batteries



Refining & Processing



Circular Manufacturing Economy



Artificial Intelligence and Machine Learning

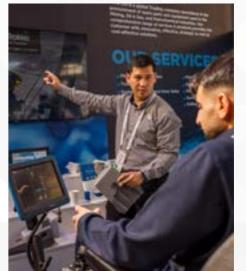
MINERAL EXPLORATION HUB

Future Minerals Forum
2026 will again provide
a stage for junior
exploration companies, or
junior mining companies
that specialize in earlystage mineral exploration
and development.

Such companies are playing an important role, identifying and appraising potential mining assets that could help to ensure supply stability of critical minerals, and the Mineral Exploration Hub provides them with a valuable opportunity to connect with potential investors.







Mineral Exploration Hub Participants Include:







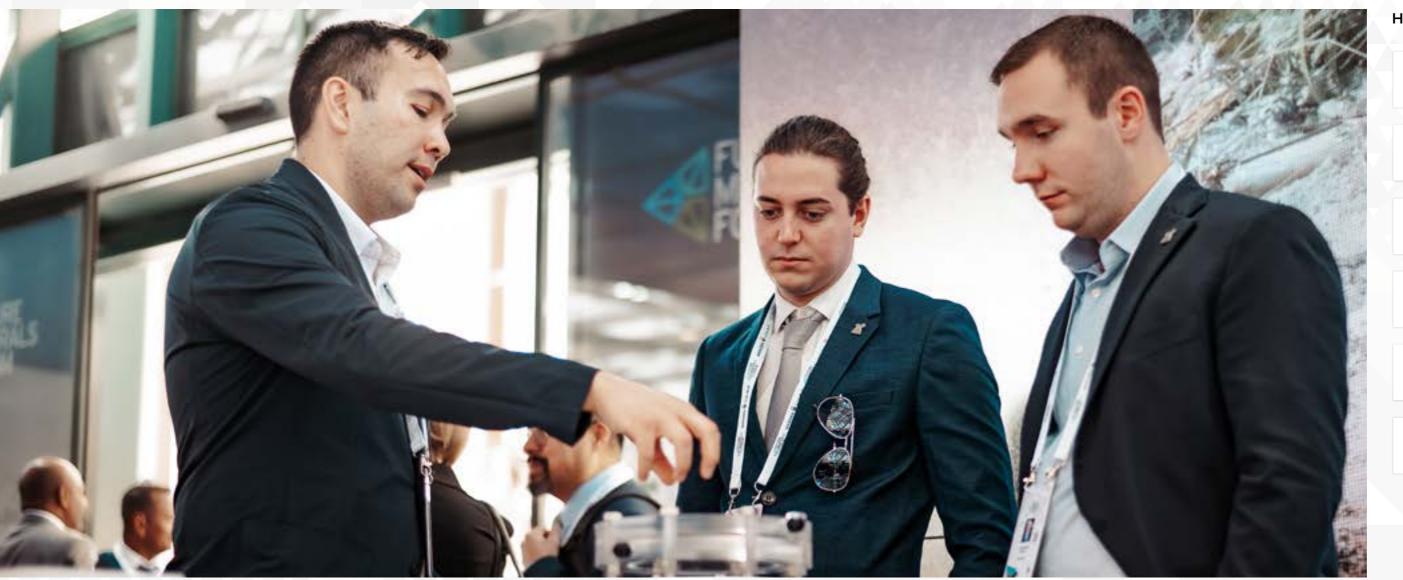
Greyridge



HUB OF EXCELLENCE

Exhibitors within the FMF 2026 Hub of Excellence will showcase the technology organizations that epitomise excellence within the industry.

Their innovations will make mining safer, more efficient and productive, and will be key to creating modern mining industries that can supply the minerals required for societal development and the energy transition.



Hub of Excellence Participants Include:





































OUTDOOR INDUSTRY IMPACT ZONE

Experience the future of transport in the mining and minerals sector with an exclusive preview of next-generation heavyduty trucks and advanced terrain vehicles, purposebuilt for the world's toughest environments.

Witness live demonstrations of breakthrough designs, explore transformative technologies, and engage with the experts redefining mobility in mining. From advanced engineering to real-world performance, this is where innovation hits the ground running.







LIVE ONSITE FMF TV

FMF TV, the Forum's very own exclusive video channel, will be broadcast to a global audience via YouTube and social media.

Featuring a range of senior voices from the industry, from mining CEOs to tech leaders and government ministers, FMF TV is filmed in a dedicated studio space within KAICC, staffed by a professional industry crew and anchored by a leading presenter from the world of business journalism.









GLOBAL CONNECT: SMART, CURATED, AND BUILT FOR DEAL-MAKING

With collaboration at its core, FMF26 introduces FMF Global Connect — an Al-powered platform that turns connections into opportunities.

FMF Global Connect helps delegates identify and engage with the people who matter most to their business, using intelligent filters and concierge support to ensure every meeting is relevant, high-value, and easy to manage. Whether forging new partnerships or advancing strategic deals, it makes it simple to schedule targeted meetings and unlock meaningful conversations.









For Sponsorship and Exhibition enquiries: partner@futuremineralsforum.com

For Media enquiries: media@futuremineralsforum.com

For General enquiries: info@futuremineralsforum.com

REGISTER TO ATTEND

To learn more about the event and levels of participation, please scan the QR code below

